# Appendix 1 Revenue Budget and MTFP Summaries

## 2020/21 Whole Council Revenue Budget

| Service Area | Revenue Budget £ |
|---|---|
| Adults | 38,444,000 |
| Children's Services | 60,192,000 |
| Individual Schools Budgets | 0 |
| Population Health | 15,410,000 |
| Quality and Safeguarding | 216,360 |
| Operations and Neighbourhoods | 52,947,860 |
| Growth | 11,077,070 |
| Governance | 9,735,000 |
| Finance & IT | 7,936,240 |
| Capital and Financing | 995,500 |
| Corporate Costs | 4,439,360 |
| Contingency | 3,885,610 |
| **Grand Total** | **205,279,000** |

| Spend Analysis | Revenue Budget £ |
|---|---|
| Expenditure | |
| Employees | 101,035,770 |
| Premises Related Expenditure | 12,478,120 |
| Transport Related Expenditure | 10,171,365 |
| Supplies and Services | 79,745,545 |
| Transfer Payments | 189,167,496 |
| Recharge Expenses | 4,181,210 |
| Third Party Payments | 148,241,895 |
| Capital Items & Reserve Movements | 1,264,450 |
| Capital Financing Costs | 10,594,000 |
| **Expenditure Total** | **556,879,851** |
| Income | |
| Customer and Client Receipts | (49,931,360) |
| Government Grant Income | (245,512,676) |
| Interest Income | (9,690,700) |
| Other Grants Reimbursements and Contributions | (1,641,430) |
| Recharge Income | (33,354,135) |
| Other Income | (11,470,550) |
| **Income Total** | **(351,600,851)** |
| **Grand Total** | **205,279,000** |

# Appendix 1 Revenue Budget and MTFP Summaries

## 2020/21 Whole Council Medium Term Financial Plan

| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
|---|---|---|---|---|---|
| | '£000 | '£000 | '£000 | '£000 | '£000 |
| **Previous Year's Net Budget** | **196,803** | **205,279** | **212,907** | **215,668** | **221,611** |
| Move general grants from service budget to resourcing | 0 | 0 | 0 | 0 | 0 |
| Removal of prior year non-recurrent budget | (209) | 0 | 0 | 0 | 0 |
| **Revised net budget** | **196,594** | **205,279** | **212,907** | **215,668** | **221,611** |
| | | | | | |
| **Service Pressures** | | | | | |
| Staffing related cost pressure | 4,342 | 7,609 | 6,060 | 6,132 | 6,132 |
| Demographic pressures | 10,584 | (2,433) | (1,515) | (900) | (900) |
| Inflationary pressures | 1,915 | 1,501 | 254 | 290 | 290 |
| Reduction in other fees/charges/income | 912 | (267) | (400) | (50) | (50) |
| Grant reduction | 205 | 3,460 | (77) | (22) | (22) |
| Other service pressures | 5,326 | (1,767) | (417) | 364 | 364 |
| **Total service pressures** | **23,284** | **8,103** | **3,906** | **5,814** | **5,814** |
| | | | | | |
| Undelivered savings | 0 | 0 | 0 | 0 | 0 |
| Existing savings to be delivered by management | (1,151) | (169) | (1,245) | 22 | 0 |
| New savings to be delivered by management | (5,138) | (304) | 99 | 99 | 0 |
| New funding | (5,935) | (2) | 1 | 8 | 212 |
| Fees & charges | (825) | 0 | 0 | 0 | 0 |
| Vacancy factor | (1,550) | 0 | 0 | 0 | 0 |
| **Total service reductions** | (14,599) | (475) | (1,145) | 129 | 212 |
| | | | | | |
| **Net budget increase/(decrease)** | **8,685** | **7,628** | **2,761** | **5,943** | **6,026** |
| | | | | | |
| **Proposed total budget for year** | **205,279** | **212,907** | **215,668** | **221,611** | **227,637** |

# Appendix 1 Revenue Budget and MTFP Summaries

## 2020/21 Whole Council Medium Term Financial Plan

| | 2019/20 '£000 | 2020/21 '£000 | 2021/22 '£000 | 2022/23 '£000 | 2023/24 '£000 |
|---|---|---|---|---|---|
| | | | | | |
| **Proposed total budget for year** | **205,279** | **212,907** | **215,668** | **221,611** | **227,637** |
| **Resources** *(Assumes increase in Council Tax)* | | | | | |
| Revenue Support Grant | 0 | 0 | 0 | 0 | 0 |
| Business Rates baseline | (53,896) | (54,974) | (56,074) | (57,195) | (58,339) |
| Business Rates Top Up | (30,378) | (29,300) | (28,201) | (27,079) | (25,935) |
| Business Rates section 31 grant | (5,479) | (5,479) | (5,479) | (5,479) | (5,479) |
| Business Rates 100% retention pilot | (2,485) | 0 | 0 | 0 | 0 |
| Council Tax | (96,762) | (99,069) | (101,429) | (103,844) | (106,315) |
| Collection fund surplus | (2,500) | (2,500) | (2,500) | (1,000) | 0 |
| New homes bonus | (1,384) | (483) | (319) | 0 | 0 |
| Use of reserves | (12,395) | (1,442) | (413) | (242) | (275) |
| **Total resources** | **(205,279)** | **(193,247)** | **(194,414)** | **(194,839)** | **(196,343)** |
| Previous year's (surplus)/deficit b/fwd | 0 | 0 | 19,661 | 21,254 | 26,772 |
| Current year (surplus)/deficit | 0 | 19,660 | 1,594 | 5,518 | 4,522 |
| **Imbalance (surplus)/deficit cumulative** | **0** | **19,661** | **21,254** | **26,772** | **31,294** |

# Appendix 1 Revenue Budget and MTFP Summaries

## 2020/21 Budget Movements by Directorate

| | Adults £000 | Children's - Social Care £000 | Children's - Education £000 | Population Health £000 | Growth £000 |
|---|---|---|---|---|---|
| **Previous Year's Net Budget** | **37,469** | **48,640** | **6,002** | **16,092** | **8,825** |
| Budget adjustments | 30 | 342 | 5 | (603) | 305 |
| Removal of prior years non-recurrent budget | 0 | 0 | 0 | (209) | (109) |
| **Revised net budget** | **37,499** | **48,982** | **6,007** | **15,280** | **9,021** |
| | | | | | |
| **Service Pressures** | | | | | |
| Staffing related cost pressure | 2,135 | 759 | 87 | 31 | 561 |
| Demographic pressures | 769 | 9,500 | 315 | 0 | 0 |
| Inflationary pressures | 0 | 0 | 0 | 435 | 220 |
| Reduction in other fees/charges/income | 0 | 0 | 0 | 0 | 0 |
| Grant reduction | 205 | 0 | 0 | 0 | 0 |
| Other service pressures | 0 | 250 | 0 | 0 | 2,258 |
| **Total service pressures** | **3,109** | **10,509** | **402** | **466** | **3,039** |
| | | | | | |
| Undelivered savings | 0 | 0 | 0 | 0 | 0 |
| Existing savings to be delivered by management | (790) | 0 | 0 | (326) | 0 |
| New savings to be delivered by management | 0 | 0 | (100) | 0 | (500) |
| New funding | (493) | (5,230) | 0 | 0 | 0 |
| Fees & charges | (356) | 0 | (24) | 0 | (122) |
| Vacancy factor | (309) | (301) | (53) | (9) | (362) |
| **Total service reductions** | **(1,948)** | **(5,531)** | **(177)** | **(335)** | **(984)** |
| | | | | | |
| **Net budget increase/(decrease)** | **1,161** | **4,978** | **225** | **131** | **2,055** |
| | | | | | |
| **Proposed total budget for year** | **38,660** | **53,960** | **6,232** | **15,411** | **11,076** |

# Appendix 1 Revenue Budget and MTFP Summaries

## 2020/21 Budget Movements by Directorate

| | Operations & Neighbourhoods £000 | Governance £000 | Finance £000 | Corporate £000 | Total £000 |
|---|---|---|---|---|---|
| **Previous Year's Net Budget** | **50,672** | **9,098** | **4,785** | **15,222** | **196,803** |
| Budget adjustments | (45) | 130 | 2,308 | (2,472) | **0** |
| Removal of prior years non-recurrent budget | 0 | 0 | 0 | 109 | **(209)** |
| **Revised net budget** | **50,627** | **9,228** | **7,093** | **12,859** | **196,594** |
| | | | | | |
| **Service Pressures** | | | | | |
| Staffing related cost pressure | 765 | 725 | 159 | (880) | **4,342** |
| Demographic pressures | 0 | 0 | 0 | 0 | **10,584** |
| Inflationary pressures | 236 | 3 | 0 | 1,021 | **1,915** |
| Reduction in other fees/charges/income | 882 | 30 | 0 | 0 | **912** |
| Grant reduction | 0 | 0 | 0 | 0 | **205** |
| Other service pressures | 1,650 | 84 | 1,584 | (500) | **5,326** |
| **Total service pressures** | **3,533** | **842** | **1,743** | **(359)** | **23,284** |
| | | | | | |
| Undelivered savings | 0 | 0 | 0 | 0 | **0** |
| Existing savings to be delivered by management | (100) | (105) | (40) | 210 | **(1,151)** |
| New savings to be delivered by management | (582) | 0 | (800) | (3,156) | **(5,138)** |
| New funding | 0 | 0 | 0 | (212) | **(5,935)** |
| Fees & charges | (254) | (47) | (2) | (20) | **(825)** |
| Vacancy factor | (275) | (182) | (59) | 0 | **(1,550)** |
| **Total service reductions** | **(1,211)** | **(334)** | **(901)** | **(3,178)** | **(14,599)** |
| | | | | | |
| **Net budget increase/(decrease)** | **2,322** | **508** | **842** | **(3,537)** | **8,685** |
| | | | | | |
| **Proposed total budget for year** | **52,949** | **9,736** | **7,935** | **9,322** | **205,279** |

# Appendix 1 Revenue Budget and MTFP Summaries

## 2020/21 Forecast Grant Income

| Grant | 2019/20 £000s | 2020/21 £000s |
|---|---|---|
| Section 31 Business Rates Grant | 7,101 | 5,479 |
| New Homes Bonus | 1,541 | 1,384 |
| Original Better Care Fund (BCF) | 10,969 | 10,969 |
| i-BCF phase 1 | 9,428 | 9,428 |
| i-BCF phase 2 | 1,633 | 0 |
| Winter Pressures Grant | 1,154 | 1,154 |
| Social Care Support Grant | 1,971 | 6,698 |
| Troubled Families Grant | 516 | 826 |
| Youth Justice Grant | 457 | 457 |
| Housing Benefit Administration Grant | 805 | 810 |
| Private Finance Initiative (PFI) Grant | 14,196 | 14,196 |
| Dedicated Schools Grant | 122,935 | 129,991 |
| Teachers Pay Grant | 975 | 975 |
| Teachers Pension Grant | 1,884 | 3,208 |
| Housing Benefits - Mandatory Rent Allowances: subsidy | 70,529 | 61,214 |
| Housing Benefits - Mandatory Rent Rebates outside HRA: subsidy | 2,280 | 2,201 |
| Universal Infant Free School Meals | 1,670 | 1,673 |
| Post 19 adult Education | 823 | 823 |
| Pupil Premium Grant | 7,629 | 7,591 |
| Community Safety Funding | 244 | 244 |
| Communities Fund | 100 | 100 |
| A Bed Every Night | 270 | 270 |
| Rough Sleepers Initiative | 442 | 442 |
| Flexible Homelessness Support Grant | 323 | 328 |
| Homelessness Reduction Grant | 0 | 149 |
| **Total Grants** | **258,496** | **259,077** |